

Innovation by participants
in the Women in Science STEAM
Camp, led by Meridian



6,013
LEADERS PARTICIPATED IN
MERIDIAN'S LEADERSHIP
EXCHANGES, FORUMS,
CULTURAL DIPLOMACY
INITIATIVES, AND TRAINING
PROGRAMS

174
COUNTRIES
REPRESENTED IN
MERIDIAN PROGRAMS

359
LEADERSHIP
EXCHANGES, FORUMS,
CULTURAL DIPLOMACY
INITIATIVES, AND
TRAINING PROGRAMS
PRODUCED BY
MERIDIAN

MERIDIAN
2015
ANNUAL REPORT



GOVERNANCE AND
TRANSPARENCY



YOUTH
LEADERSHIP
DEVELOPMENT



MEDIA AND
JOURNALISM



BUSINESS
AND TRADE



HUMAN AND
CIVIL RIGHTS



ENERGY AND THE
ENVIRONMENT

MEET MERIDIAN

MERIDIAN INTERNATIONAL CENTER IS A NONPROFIT, GLOBAL LEADERSHIP ORGANIZATION HEADQUARTERED IN WASHINGTON, D.C.

OUR VISION

WE ENVISION A MORE SECURE AND PROSPEROUS WORLD CHARACTERIZED BY MUTUAL UNDERSTANDING, INNOVATION, ECONOMIC GROWTH, AND INCLUSION. THE PATH TO REALIZING THIS VISION IS THROUGH MORE EFFECTIVE AND CONNECTED PUBLIC AND PRIVATE SECTOR LEADERSHIP AT ALL LEVELS.

OUR MISSION

TO CREATE INNOVATIVE EXCHANGE, EDUCATION, CULTURAL, AND POLICY PROGRAMS THAT ADVANCE THREE GOALS:

STRENGTHEN U.S. ENGAGEMENT WITH THE WORLD THROUGH THE POWER OF EXCHANGE.

PREPARE PUBLIC AND PRIVATE SECTOR LEADERS FOR A COMPLEX GLOBAL FUTURE.

PROVIDE A NEUTRAL FORUM FOR INTERNATIONAL COLLABORATION ACROSS SECTORS.

LEADERSHIP MESSAGE

DEAR MERIDIAN FRIENDS,

2015 was a year of many “firsts” for the Meridian team. We took on new challenges and launched into uncharted territory in every aspect of our work to advance effective global leadership.

More inspiring is that much of our work in 2015 was focused on younger generations. We believe that those generations provide opportunities for empowering future Presidents, CEOs, and the private and public sector leaders who will work towards a more secure and prosperous world. To advance this cause, our team developed innovative programs that combine more than 50 years of experience preparing the world’s leaders with new tools needed for succeeding in today’s competitive global environment.

One of those programs is the Women in Science STEAM Camp. This first of its kind program brought together 120 high school girls from the United States and around Africa to Rwanda to learn new skills in science and the arts. Equally important – these girls worked on teams, developed cross-cultural skills, and innovated solutions to serious problems in their communities.

Meridian’s success in global leadership development also extended to Pakistan. In the summer, we implemented the first U.S.-Pakistan Global Leadership and STEM program for 12 students of the Peshwar Army Public School. Through a blended exchange program that integrated STEM expertise with global leadership skills, these talented young men learned from successful business, military, and government leaders. They also had the opportunity to increase their STEM proficiencies through a five-day Nanodiscovery Institute facilitated by the State University of New York. The program succeeded in cultivating Pakistan’s future technology innovators and global leaders.

Even as we helped develop young leaders, we continued to bring together the world’s established public and private sector leaders – in neutral forums – to collaborate on solutions to some of the world’s most complex problems. These established leaders not only mentored and provided invaluable guidance for the younger ones, but set great examples of effective global leadership.

The Global Leadership Summit provided representatives from the diplomatic, business, government, nonprofit, and mass media communities with an excellent platform to discuss a 360 degree view of the challenges facing the world – through political, cultural, and economic lenses. In addition, the Summit provided a great “training” ground for younger leaders to understand how cross-sector collaboration can lead to better outcomes.

We also celebrated success in uncharted cultural territory with the launch of the U.S.-Cuba Cultural Diplomacy Initiative and the Community Engagement through the Mural Arts program in Honduras, Nicaragua, and Colombia. Both programs are designed to strengthen U.S. engagement with the world, and bring people of various social, economic, and ethnic backgrounds together through the common language of culture.

As proud as we are of all our achievements, none of this would have been possible without the support of our partners and supporters. Thank you for your support and engagement with us. In the pages that follow, you will learn more about our innovative exchange, cultural, training, and convening programs, as well as their amazing impact on people around the world. We hope that you will be inspired by these achievements, and join with us in preparing the next generation of effective global leaders. We know we can count on you!

ON BEHALF OF THE BOARD OF TRUSTEES AND MERIDIAN STAFF – THANK YOU!



Secretary Carlos M. Gutierrez
Chairman



Ambassador Stuart W. Holliday
President & CEO



HONORING THE 2015 INTERNATIONAL WOMEN OF COURAGE

The 2015 IWOC Awardees were from Afghanistan, Bangladesh, Bolivia, Myanmar, Guinea, Japan, Republic of Kosovo, Syria, Pakistan, and Central African Republic.

Ten of the world's most courageous women, the 2015 International Women of Courage (IWOC) Awardees, were hosted by Meridian for meetings with top women leaders, including Zin Mar Aug, 2012 IWOC Awardee from Burma and Kathleen Kuehnast, Director of the Center for Gender and Peacebuilding at the United States Institute of Peace. The women also participated in meetings with senior U.S. government officials, including Dr. Anthony Fauci, Director of the National Institute of Allergy and Infectious Diseases, as well as a media workshop conducted by DCI Group in partnership with Meridian's communications team.



The 2015 International Women of Courage receive their awards at the U.S. Department of State.

2015 HIGHLIGHTS: EXCHANGES



Julian Palacio of Colombia and José Maratuech of Peru learn about Long Beach Terminal's automated cargo handling systems.

STIMULATING COLLABORATION BETWEEN U.S. AND LATIN AMERICAN LEADERS

Countries that participated: Mexico, Panama, Colombia, Peru, and Brazil.

Meridian led a reverse trade mission (RTM) on green port technologies for National Port Authority officials from throughout Latin America, sponsored by the U.S. Trade and Development Agency. The officials explored the benefits of reducing the environmental impact of ports, U.S. technology for environmentally friendly port operations, and regulatory best practices. They also met with federal and state regulators and environmental engineering and consulting companies.

EMPOWERING WOMEN ENTREPRENEURS FROM THE MENA REGION

Program participants were from: Algeria, Bahrain, Lebanon, Oman, Iraq, Saudi Arabia, Morocco, Qatar, Palestinian Territories, Tunisia, Egypt, Kuwait, Jordan, United Arab Emirates, and Libya.

The program "The Goldman Sachs 10,000 Women - U.S. Department of State Entrepreneurship Program for Women in the Middle East and Northern Africa (MENA)" brought 29 top women entrepreneurs from across the MENA region to the United States for a two-week exchange focused on women's entrepreneurship. In partnership with the U.S. Department of State, Goldman Sachs 10,000 Women, and Harvard University, Meridian led the women through dynamic training on business planning and leadership, as well as networking with American counterparts. The program participants met with several U.S. officials, including Secretary of State John Kerry, Goldman Sachs Chairman and CEO Lloyd Blankfein, World Bank President Jim Yong Kim, and Harvard Professor David Gergen.



Participants meet with the U.S. Department of State's Ambassador-at-Large for Global Women's Issues Cathy Russell.



Journalist participant on the Edward Murrow Program on a TV set while visiting the U.S.

STRENGTHENING EFFECTIVE JOURNALISM

The journalists came from: Armenia, Australia, Azerbaijan, Cyprus, Denmark, Hungary, Italy, Latvia, Luxembourg, and Macedonia.

Meridian hosted top media professionals from around the world, as part of a three-week professional exchange program, for the 10th anniversary of the U.S. Department of State's Edward R. Murrow Program for Journalists. Program participants gained first-hand insights into the dynamics of foreign policy, the political system, and the media through meetings with top leaders, including U.S. Secretary of State John Kerry, Under Secretary of State for Public Diplomacy and Public Affairs Richard Stengel, and world-renowned Associate Editor at The Washington Post Bob Woodward.

FOSTERING BILATERAL RELATIONS BETWEEN THE U.S. & INDIA

Kindred Nations traveled to seven venues in five cities (New Delhi, Chennai, Hyderabad, Mumbai, and Kolkata) during its nine-month tour throughout India.

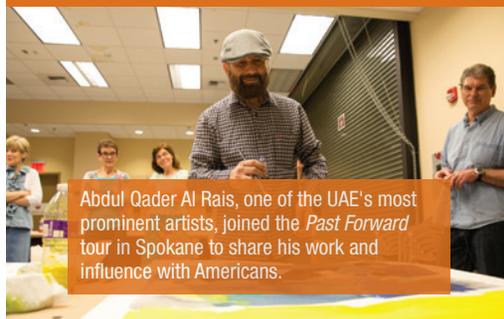
Meridian curated *Kindred Nations: The United States and India, 1783-1947* for the U.S. Embassy in New Delhi. The stories highlighted in *Kindred Nations* convey the range of Indo-U.S. interactions across many domains, offering insight into cross-fertilizations between the United States and India that helped shape both countries. The exhibition tour was inaugurated by U.S. Ambassador to India Richard Verma, and dedicated by the U.S. Consul Generals in each city. Meridian's Lindsay Amini also presented a lecture on the project in Kolkata. Over 50,000 people, including students, viewed *Kindred Nations*.



Acting Consul General B. Jamison Fouss, Public Affairs Officer Gabriel Hons-Olivier, and a Salar Jung Museum & Library staff member view an image in *Kindred Nations*.



Past Forward Artist Salama Nasib leads an art workshop for East Lansing youth at the Broad Art Museum at Michigan State University.



Abdul Qader Al Rais, one of the UAE's most prominent artists, joined the *Past Forward* tour in Spokane to share his work and influence with Americans.

INCREASING CULTURAL UNDERSTANDING BETWEEN THE U.S. AND UAE

More than 22,000 people viewed *Past Forward* in: Los Angeles, California; Spokane, Washington; and East Lansing, Michigan.

Audiences in Los Angeles, California; Spokane, Washington; and East Lansing, Michigan viewed the first major touring exhibition of Emirati artwork, *Past Forward: Contemporary Arts from the Emirates*. Launched in 2014 out of a partnership between Meridian International Center and the Embassy of the United Arab Emirates, *Past Forward* features over 50 paintings, photographs, sculptures, video installations, and other media by 25 Emirati artists. The exhibition, which is part of a broader cultural diplomacy program, received rave reviews in Washington, DC, as well as in Dallas and Fort Worth, Texas.

ENGAGING COMMUNITIES AROUND THE WORLD THROUGH MURAL ARTS

1,170 people participated in mural arts programs in Nicaragua, Honduras, and Colombia.

In partnership with the U.S. Department of State's Bureau of Educational and Cultural Affairs, Meridian led the development and implementation of the Community Engagement through the Mural Arts program. This unique cultural diplomacy program uses the mural arts as a means for engaging youth, artists, and underserved communities to advance U.S. foreign policy by addressing local issues, such as youth empowerment and social inclusion. In 2015, Meridian implemented the program with three American muralists and local communities in Colombia, Honduras, and Nicaragua.



A volunteer paints a mural in Honduras.



U.S. artist Augustina Droze works alongside local artists on a mural in Cali, Colombia.

2015 HIGHLIGHTS: CULTURE



Performers from Lizt Alfonso Dance Cuba entertain guests at Meridian.



Ambassador of Cuba to the United States, Dr. José R. Cabañas speaks with Senator Patrick Leahy (D-VT).

LAUNCHING U.S.-CUBA CULTURAL DIPLOMACY PROGRAM

Top leaders who attended the launch: Ambassador of Cuba Dr. José R. Cabañas; Congresswoman Barbara Lee (D-CA13); U.S. Deputy Secretary of Homeland Security Alejandro Mayorkas; and Ambassador Daniel A. Sepulveda.

Meridian launched its U.S.-Cuba Cultural Diplomacy program with a private reception and performance by Lizt Alfonso Dance Cuba on December 2nd. Sponsored by Akin Gump Strauss Hauer & Feld, the launch included keynote addresses by Ambassador of Cuba Dr. José R. Cabañas and Senator Patrick Leahy (D-VT). The U.S.-Cuba Cultural Diplomacy program, which includes a mural exchange and forum, will explore Cuba's history, culture, and future. The program will also facilitate joint U.S.-Cuba educational, social development, and business opportunities.

CONVENING LEADERS TO EXAMINE GLOBAL CHALLENGES

Countries that participated were: Algeria, Argentina, Brazil, China, Israel, Italy, Egypt, France, the United States, Turkey, and South Africa.

High-level officials from the congressional, diplomatic, and international government communities met at Meridian's Global Dialogue Series to examine key policy challenges facing their countries. These off-the-record conversations included a luncheon with South African Ambassador Mzinwa Mahlangu to discuss U.S.-South Africa bilateral relations and a dinner with a delegation of Chinese financial regulators and U.S. business leaders.

Dialogue topics included business and trade, energy and the environment, foreign policy, and global security.



Curtis Etherly, Director, Federal Government Affairs and International Stakeholder Relations (Africa), The Coca-Cola Company and Ambassador of South Africa to the U.S. Mzinwa Mahlangu at a Global Dialogue Luncheon at Meridian.

2015 HIGHLIGHTS: FORUMS



Meridian's Chairman Secretary Carlos M. Gutierrez and Ambassador of France to the U.S. Gérard Araud at a U.S.-France Leadership Dialogue salon dinner.

ELEVATING THE U.S.-FRANCE LEADERSHIP DIALOGUE

Top leaders who attended the 2015 Dialogues included: Howard Fineman, Global Editorial Director, Huffington Post; Ross La Jeunesse, Global Head of Free Expression and International Relations, Google Inc.; and Jean-François Mirlal, Director of Public Affairs, Moët Hennessy.

Meridian continued its U.S.-France Leadership Dialogue series with a salon dinner in honor of His Excellency Gérard Araud, Ambassador of France to the United States; a Meridian Rising Leaders Council forum on internet privacy; and a panel discussion focusing on U.S.-France collaboration in health innovations. Leaders who attended the dialogues included Ambassador Gérard Araud; Ambassador Jimmy Kolker, Assistant Secretary for Global Affairs, U.S. Department of Health and Human Services and Herré de Villeroché, Executive Director for France at The World Bank.

EXPLORING WHY FOREIGN POLICY MATTERS

Global Leadership Summit speakers included: U.S. Deputy Secretary of State Antony J. Blinken; Congressman Eliot L. Engel; Congressman Ed Royce; Secretary Carlos M. Gutierrez, Albright Stonebridge; James Quincey, The Coca-Cola Company; Miles Young, Ogilvy & Mather; and Dee Dee Myers, Warner Bros.

Washington's top leaders met at the 2015 Meridian Global Leadership Summit to explore the theme "Why Foreign Policy Matters". Summit topics included The Power of Culture in Business; American Sentiments Towards Foreign Policy; and Managing The Global Economy.



James Quincey, President & Chief Operating Officer, The Coca-Cola Company.



Miles Young, Worldwide Chairman and Chief Executive Officer at Ogilvy & Mather and Dee Dee Myers, Executive Vice President, Warner Bros.



Meridian's Chairman Secretary Carlos M. Gutierrez.



Embassy representatives in discussions on the 2016 Nuclear Security Summit.



Meridian's President Ambassador Stuart Holliday briefs participants in the Nuclear Security Briefing at Meridian.



PROVIDING NEUTRAL FORUMS FOR LEADERSHIP COLLABORATION

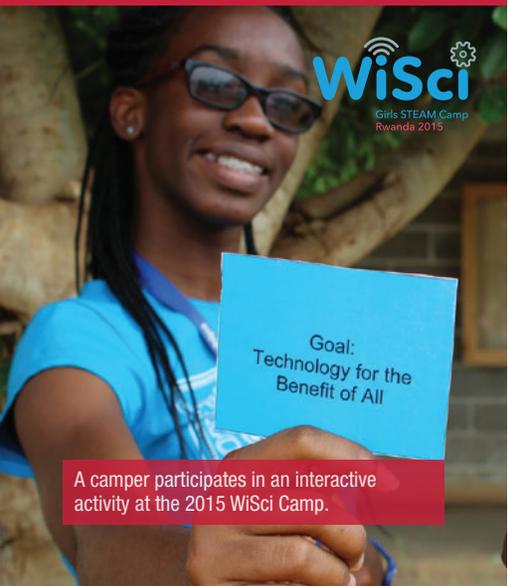
Countries that participated included: Algeria, Argentina, Armenia, Brazil, Canada, Chile, China, Czech Republic, Denmark, Mexico, Morocco, the Netherlands, New Zealand, United Arab Emirates, United Kingdom, Vietnam, and the United States

Meridian partnered with the Foreign Policy Institute and the White House to prepare embassy representatives on their role and that of their Heads of State anticipated to attend the 2016 Nuclear Security Summit. Topics ranged from foundational nuclear materials security concepts to issues to watch for the 2016 Summit.

PREPARING THE NEXT GENERATION OF WOMEN LEADERS IN STEAM

The WiSci STEAM Camp participants were from Ghana, Ethiopia, Kenya, Nigeria, Rwanda, South Africa, Tanzania, Uganda, and the United States.

In the first-ever Women in Science (WiSci) STEAM Camp in Rwanda, 120 high school girls enjoyed a rich cross-cultural experience; learned valuable skills in Science, Technology, Engineering, Art and Design, and Math (STEAM); and participated in workshops on Computer Science, Robotics and Design, and Art & Culture. The girls also developed technology-based solutions to challenges in their communities, including overcrowding in buses and natural disasters. Meridian implemented WiSci in partnership with the U.S. Department of State, Girl Up of the UN Foundation, Intel, Microsoft 4Africa, and the AOL Foundation with support from the Ministry of Education of Rwanda.



WiSci
Girls STEAM Camp
Rwanda 2015

A camper participates in an interactive activity at the 2015 WiSci Camp.



Secretary of State John Kerry meets with the program participants on July 27, 2015.

BRINGING U.S. AND PAKISTAN EMERGING LEADERS TOGETHER

Program highlights: Meetings with NYPD Commissioner William Bratton; Ambassador of Pakistan to the United States Jalil Abbas Jilani; and Brigadier General John Thomson, Commandant of West Point.

With the support of the U.S. Embassy in Islamabad, Meridian's U.S.-Pakistan Global Leadership and STEM Program brought 12 students from Pakistan to the U.S. for a blended curriculum in STEM and global leadership. Key highlights included a meeting with U.S. Secretary of State John Kerry; a five-day Nanodiscovery Institute facilitated by SUNY College of Nanoscale Science and Engineering professors and faculty in Albany; and an address by Brigadier General John Thomson of West Point on the principles of military leadership. The students also teamed with American high school students to invent nanotechnologies and developed business plans to market them in the future.

DEVELOPING SOCIAL INNOVATION LEADERS

Meridian Social Innovation Fellowship 2015 highlights: the Fellows provided technical support to 1,500 entrepreneurs and start-ups; engaged 500 youths from marginalized populations; empowered Muslim women to support refugees; and influenced EU policy on innovation and entrepreneurship.

Meridian launched its Social Innovation Fellowship with 8 fellows from Belgium, Italy, the Netherlands, Poland, and Spain. The Fellowship highlighted social innovation and fostered mentorships in Washington, DC, Chicago, Boston, Detroit, and San Francisco. In 2015, the Fellows launched their own enterprises including the Amsterdam Language Café that brings together refugee, immigrant, and local communities for cultural exchange. Overall, the Fellows have already impacted economic and social development in 20 countries around the world.



Meridian Social Innovation Fellows open their Fellowship with a reception hosted by the DCM of the Netherlands.

2015 HIGHLIGHTS: TRAINING

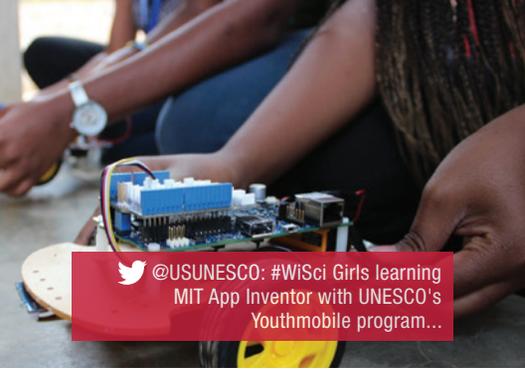


Young leaders of the IYLEP program.

2015 IRAQI YOUNG LEADERS EXCHANGE PROGRAM (IYLEP)

The IYLEP young leaders came from Anbar, Babil, Baghdad, Basrah, Dhi Qar, Diyala, Duhok, Erbil, Kerbala, Kirkuk, Maysan, Muthanna, Najaf, Ninewah, Qadisiyah, Salah al Din, Sulaymaniyah, and Wasit.

IYLEP, sponsored by the U.S. Embassy in Baghdad, provided four weeks of leadership training and classroom instruction to talented and dedicated undergraduate students from Iraq. Participants, hosted at four universities throughout the United States, focused on one of four thematic institutes: Public Policy; Entrepreneurship and Community Development; Information Technology and Media; and Leadership, Law, and Social Justice. Each institute consisted of classroom instruction, field trips, site visits, community service, leadership training, conflict resolution training, and cultural exchanges.



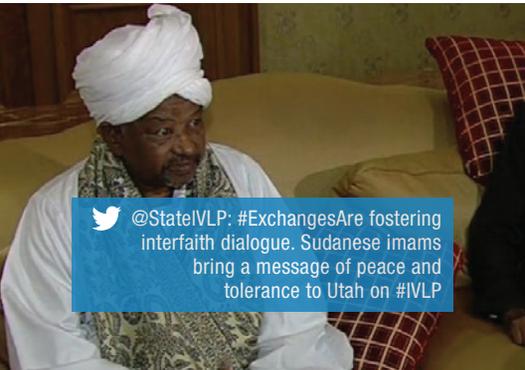
[@USUNESCO: #WiSci Girls learning MIT App Inventor with UNESCO's Youthmobile program...](#)



[@ABlinken: @StateVLP programs are the secret weapon of our diplomacy. #MeridianSummit](#)



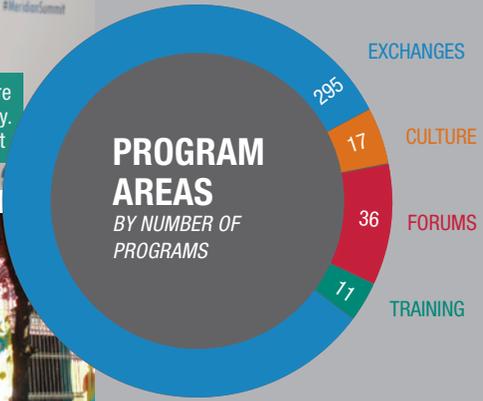
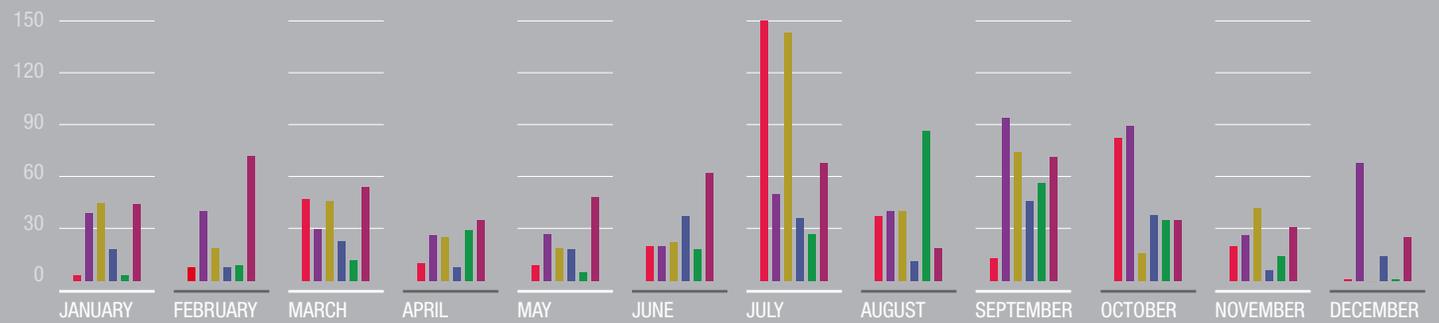
“The mural reminds the viewer that the community members are the seeds of hope, that this is the first step to sparking change in the community and in their lives.
~ Michelle Ortiz, lead-mural artist (Honduras)”



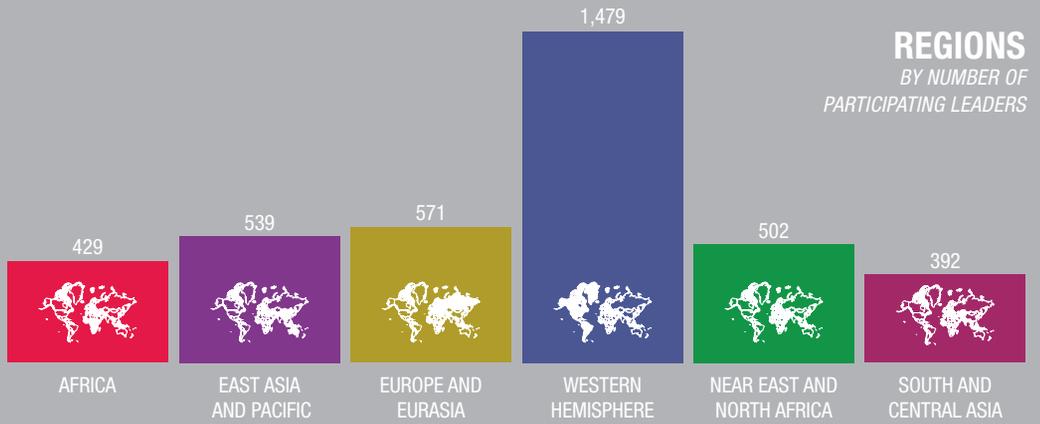
[@StateVLP: #ExchangesAre fostering interfaith dialogue. Sudanese imams bring a message of peace and tolerance to Utah on #IVLP](#)

MONTHLY PARTICIPATING LEADERS

PER REGION



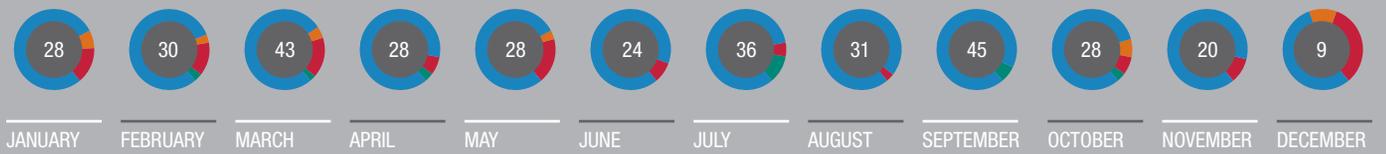
PROGRAM AREAS
BY NUMBER OF PROGRAMS



REGIONS
BY NUMBER OF PARTICIPATING LEADERS

PROGRAMS PER MONTH

BY PROGRAM AREA



SINCE 1960

WE HAVE PARTNERED WITH THE U.S. DEPARTMENT OF STATE TO IMPLEMENT THE INTERNATIONAL VISITOR LEADERSHIP PROGRAM.

69,510

GOVERNMENT OFFICIALS, DIPLOMATS, FORTUNE 500 EXECUTIVES, AND OTHER EMERGING LEADERS

4

NOBEL PRIZE WINNERS

168

HEADS OF STATE

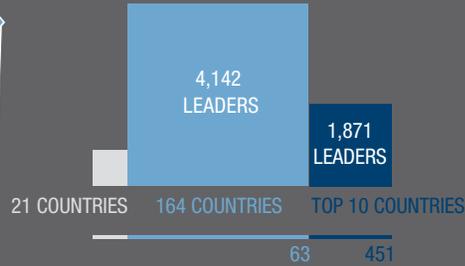
U.S. VISITS

LEADERS VISITED 48 STATES AND
266 CITIES, INCLUDING 36 STATE CAPITALS



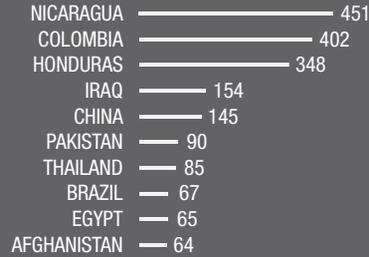
IMPACT MAP

BY NUMBER OF PARTICIPATING LEADERS



TOP 10 COUNTRIES

BY NUMBER OF PARTICIPATING LEADERS

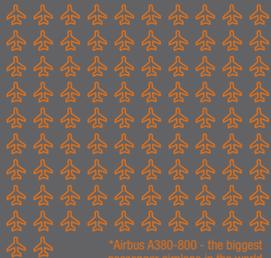


78,295

ATTENDEES AT MERIDIAN
CULTURAL EXHIBITIONS AND
EVENTS WORLDWIDE,
ENOUGH TO FILL

92

PLANES*



*Airbus A380-800 - the biggest passenger airplane in the world

OR 7.5

COLOSSEUMS



TOP 10 PROGRAM TOPICS

BY NUMBER OF PROGRAMS



TOP 10 COUNTRIES

BY NUMBER OF PROGRAMS



6,013

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MERIDIAN

MERIDIAN IMPACT 2015

OUR SUPPORTERS

** Indicates members of the National Arts Council | * Indicates portion of donation is an in-kind contribution.

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Estate of Lorraine Murphy

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Mr. Zachary Adams
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Mr. Greg Sutton
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Mr. Dennis Weppner
Mr. Sean Weppner
Ms. Meredith Werner
The Honorable Togo West
and Mrs. West
Ms. Katherine Willis
Mr. William Yarborough
Ms. Natasha Yousaf
Ms. Zaida Yousef
Ms. Angela Zatopek
Ms. Arielle Zina

OUR SUPPORTERS

CORPORATE COUNCIL



In 2015, Meridian hosted four installments of its Global Business @ Meridian Downtown breakfast series. These off-the-record discussions between Corporate Council members and Ambassadors highlighted key business opportunities and challenges in countries across the world.



USTR Ambassador Dr. Christina Sevilla teamed up with council members to discuss U.S. Trade Policy and recent trends in international trade, from both the private and public sector perspectives.



The Coca-Cola Company

The Coca-Cola Company hosted the Ambassador of the Russian Federation, H.E. Sergei Kislyak to examine U.S.-Russia bilateral relations and economic opportunities.



Ambassador of the European Union, H.E. David O'Sullivan joined Hess Corporation and several top leaders to explore the state of the business climate in the EU.



Booz | Allen | Hamilton
100 YEARS

Booz Allen Hamilton hosted the Ambassador of the Kingdom of Thailand, H.E. Pisan Manawapat to collaborate on economic opportunities in Thailand.

CORPORATE COUNCIL MEMBERS



MERIDIAN COUNCIL ON WOMEN'S LEADERSHIP

Through partnerships with the Corporation for Public Broadcasting, the George W. Bush Institute, Goldman Sachs *10,000 Women*, and Plan International USA, the Council on Women's Leadership (CWL) hosted programs promoting women's leadership and awareness of women's issues. The programs included hosting the author of *A Path Appears*, highlighting the impacts of sex trafficking and gender-based violence, "speed-mentoring" sessions for fellows from Tunisia, and young ambassadors advocating for girls' education.



CWL MEMBERS

Ms. Natasha Akda
Ms. Amy L. Alvarez
Ms. Carmiel Arbit
Ms. Deborah Taylor Ashford, Esq.
The Honorable Meredith A. Baker
Mrs. Janet A. Blanchard
Ms. Theresa Bowman
Mrs. Tammie Collins
Mrs. Isabel Cutler
Ms. Robin Diamond
Ms. Bettina Duval
Ms. Dorothy Dwoskin
Mrs. Donna Eacho
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Mrs. Samia Farouki
Ms. Jennifer Ganten
Mrs. Lorna Gross-Bryant
Ms. Kara Gustafson
The Honorable Patricia de Stacy Harrison
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Ms. Kate Irvin
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Ms. Shannon Lewthwaite
Mrs. Shahin Mafi
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Mrs. Betty Ann S. Tanner
Ms. Jessica Towhey
Ms. Ann Townsend
Mrs. Jill Cooper Udall
Ms. Kim Watson

RISING LEADERS COUNCIL

The Rising Leaders Council (RLC) hosted three intimate, off-the-record panel and moderated table discussions on internet freedom, the "Right to be Forgotten," and the Iran nuclear negotiations. The participatory audiences featured members of the Council and mid-career leaders from the diplomatic community, public, and private sectors. The Council partnered with the Embassy of Norway to discuss climate change and was welcomed by the Ambassador of Switzerland to his residence for a summer kick-off celebration.



RLC STEERING COMMITTEE

Ms. Clara Brillembourg
Ms. Bay Fang
Ms. Rafael Della Giustina Leal
Ms. Kine B. Hartz
Ms. Jacqueline Strasser Higgins
Mr. Ren Ito
Ms. Astri Kimball
Mr. Rafael Della Giustina Leal
Ms. Jessica Miller
Mr. Ndumiso Mngadi
Mr. Artur Orkisz
Mr. Antonio Ortiz-Mena
Mr. Patrick W. Pearsall
Mr. Peter Scoblic
Dr. Christina Sevilla
Mr. Nick Snyder
Dr. Matthew Spence
Ms. Riccarda Torriani

OUR SUPPORTERS



47TH ANNUAL MERIDIAN BALL

On Friday, October 16, 2015, more than 800 world leaders gathered at the 47th Annual Meridian Ball in support of the organization's ongoing efforts to prepare private and public sector leaders around the world for a complex future. The Ball enjoyed record-breaking attendance and proved, once again, to be one of Washington's most celebrated events.

EMBASSY SUPPORT

- | | | |
|-----------------------|-----------------------|----------------------------|
| Embassy of Argentina | Embassy of Egypt | Embassy of South Africa |
| Embassy of Azerbaijan | Embassy of Germany | Embassy of Sri Lanka |
| Embassy of Barbados | Embassy of Hungary | Embassy of Sweden |
| Embassy of Belgium | Embassy of Ireland | Embassy of Switzerland |
| Embassy of Brazil | Embassy of Luxembourg | Embassy of Thailand |
| Embassy of Canada | Embassy of Monaco | Embassy of the Netherlands |
| Embassy of Colombia | Embassy of Panama | Embassy of Tunisia |
| Embassy of Ecuador | Embassy of Qatar | Embassy of Turkey |

CORPORATE SUPPORT

Chairman's Circle	Crescent Circle
<i>The Coca-Cola Company</i>	FLUOR
Ambassador's Circle	
GALLUP	Terrace Circle
Diplomat's Circle	
Linden Circle	In-Kind
	<i>The Coca-Cola Company</i>



Meridian Ball Chairs
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and Mr. Anthony Welters



White-Meyer Chairs
Mr. Eric Larsen
and Mrs. Susanne Larsen



Honorary Chair
First Lady Michelle Obama



Honorary Sponsor
Ambassador Peter A. Selfridge
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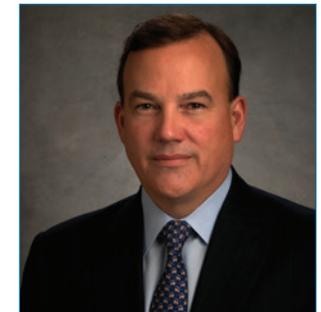
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and Mrs. Pat Engel



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Mr. Josh Rogin
and Ms. Ali Weinberg



Corporate Chair
Mr. Clyde C. Tuggle
Senior Vice President
The Coca-Cola Company

FINANCIALS

MERIDIAN INTERNATIONAL CENTER

CONSOLIDATING STATEMENT OF FINANCIAL POSITION

September 30, 2015	Meridian
Assets	
Cash and cash equivalents	\$ 808,738
Accounts receivable - grants and other, net	3,545,220
Pledges receivable, net	151,206
Investment in affiliate	
Prepaid expenses and other	345,556
Investments	5,846,944
Property held for sale	1,055,937
Property and equipment, net	5,298,718
Total Assets	\$ 17,052,319
Liabilities and Net Assets	
Liabilities	
Line-of-credit	\$ 699,934
Term loan	3,061,789
Accounts payable	846,397
Accrued expenses	1,412,590
Due to affiliate	—
Capital leases	19,454
Deferred revenue	3,492,761
Deferred revenue - parking lot sale	1,500,000
Total Liabilities	\$ 11,032,925
Net Assets	
Unrestricted	5,308,287
Temporarily restricted	27,500
Permanently restricted	683,607
Total Net Assets	\$ 6,019,394
Total Liabilities and Net Assets	\$ 17,052,319

CONSOLIDATING STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

Year ended September 30, 2015	Meridian
Revenues and Investment Income	
Grants and contracts	\$ 28,740,352
Contributions	812,633
Event income	655,226
Special activities	989,744
Investment income	287,183
Corporate council	426,198
Other	6,880
Inherent contribution	—
Total Revenues and Investment Income	\$ 31,918,216
Expenses	
Direct program and department expenses	27,621,688
Fundraising	190,904
Support Services:	
General and administrative	2,707,683
Maintenance and operations	1,948,946
Contributions made	—
Total Expenses	\$ 32,469,221
Change in Net Assets	(551,005)
Net Assets, beginning of year	\$ 6,570,399
Net Assets, end of year	\$ 6,019,394

OUR LEADERSHIP

MERIDIAN BOARD OF TRUSTEES

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Co-Chair of Development Committee

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Lee Satterfield
Executive Vice President

Kurt M. Sodee
Chief Financial Officer and Senior Vice President, Operations

Susan Cabiati
Senior Vice President, Professional Exchanges

Bonnie Glick
Senior Vice President, GlobalConnect

Dr. Curtis Sandberg
Senior Vice President, Arts and Cultural Programs

Dr. Myra Best
Vice President, Professional Exchanges, Administration

Henry Collins
Vice President, Professional Exchanges, Deputy and Quality Control

Gretchen Ehle
Vice President, GlobalConnect

Terry K. Harvey
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Carlotta S. Lee
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Monique M. McSween
Vice President, Communications

Amy Selco
Vice President, Development

Kelly Campagne
Director of Human Resources

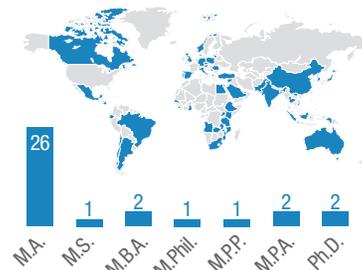
MERIDIAN STAFF

As a global leadership organization, Meridian takes pride in its global family. Our staff members come from every corner of the world, including the United States, Africa, Europe, Asia, Latin America, and the Caribbean. We provide a vibrant environment and cultivate a culture of success, so that our professionals are excited and fulfilled in their work at Meridian.

NATIONS IN WHICH WE HAVE LIVED:
Our staff have lived for extended periods in **57 DIFFERENT COUNTRIES.**

ADVANCED DEGREES:
Meridian staff hold **35 ADVANCED DEGREES** and many more professional certificates and awards.

LANGUAGES WE SPEAK:
Meridian has fluency in **32 LANGUAGES**, including all official **UN languages.**



Amharic Arabic Aromanian ASL Creole Czech Danish French German Greek Hebrew Hindi Italian Japanese Kimbundu Lithuanian Mandarin Norwegian Persian Portuguese Punjabi Romanian Russian Siswati Somali Spanish Swedish Tagalog Taiwanese Turkish Urdu

OUR CAMPUS



Meridian House was built between 1921 and 1923 by Ambassador Irwin Boyle Laughlin, U.S. Ambassador to Greece (1924-1926) and Spain (1929-1933). Photo credit: Egomedia Photography



Home to Meridian's Cafritz Galleries, White-Meyer House was built between 1910 and 1912 by Ambassador Henry White, U.S. Ambassador to Italy (1905-1906) and France (1906-1909). Photo credit: Rodney Bailey

Meridian's campus features two historic buildings, Meridian House and White-Meyer House. Surrounded by gardens, it forms a city block of historic and architectural interest. The campus is the residential jewel of John Russell Pope, architect of the Jefferson Memorial, the National Gallery of Art, and the National Archives. Both houses are listed on the National Register of Historic Places.



MERIDIAN.ORG/REPORT

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